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De-globalising of digital markets as the security trend

Section 1. Economic Development in a Vulnerable World

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Regional employment patterns

Region	Employment impact of digital services trade	Peculiarities
North America	High-skilled tech employment, platform gig work	Strong wage growth, regulatory debates
Europe	ICT sector expansion, remote consulting	Emphasis on labor protections and upskilling
Asia-Pacific	Large-scale IT employment, platform entrepreneurship	India, Philippines, China lead in exports
Africa	Mobile money agents, digital freelancers	Inclusion potential, infrastructure limits
Latin America	E-commerce logistics, fintech operations	Urban concentration, rising platform work

Category	Top Non-EU Providers	Primary Use Cases
Cloud & Infrastructure	AWS, Azure, GCP, Akamai	Hosting, compute, global delivery
SaaS	Google Workspace, Salesforce	Productivity, CRM, collaboration
Content & Streaming	Netflix, Spotify, Disney+	Entertainment, media consumption
Digital Advertising	Google Ads, Meta Ads, The Trade Desk	Customer acquisition, brand outreach
E-Commerce	Amazon, AliExpress	Online retail, cross-border trade
Payments & FinTech	PayPal, Stripe, Alipay	Checkout, digital wallets, remittances
Communication & Social Media	Facebook, X, Zoom	Networking, messaging, virtual meetings
Gaming & Interactive Entertainment	Steam, Epic Games Store, GeForce Now	PC gaming, cloud gaming, digital storefronts

EU-Based Alternatives for Developer Services

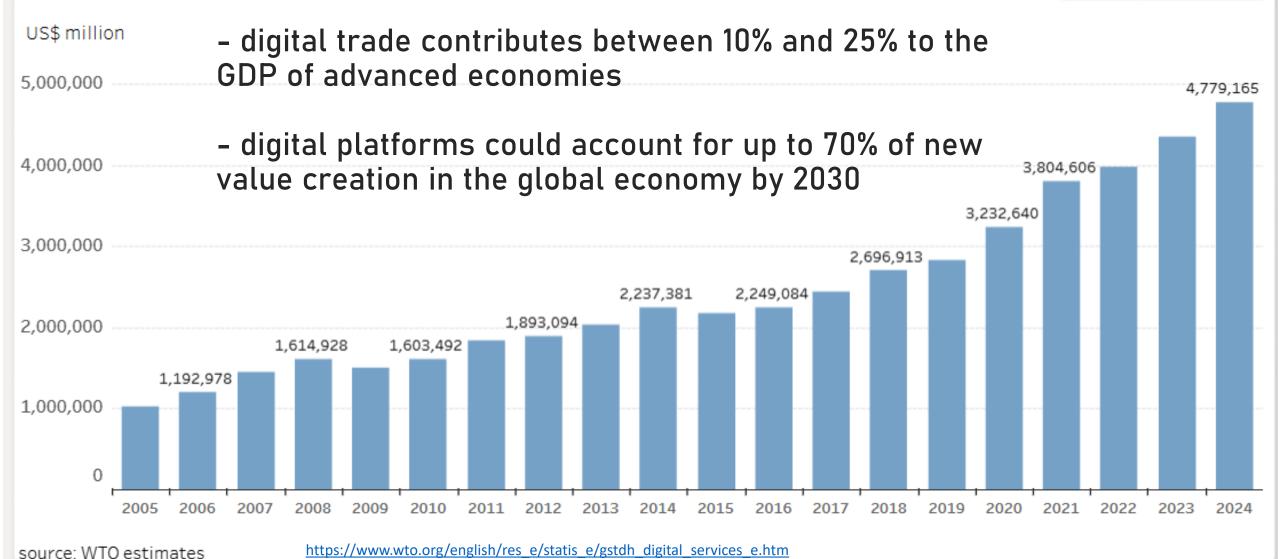
Category	EU Alternative(s)	HQ & Data Centers	Highlights
Cloud & Infrastructure	OVHcloud, Scaleway, Hetzner, UpCloud	France, Germany, Finland	GDPR-compliant, EU-only regions, pay-as- you-go pricing
Source Code Hosting & CI/CD	Codeberg (Gitea), GitLab (self-managed), GitBucket	Germany, Netherlands	Open source, self-hosting, EU data residency
Container Registries & Orchestration	Harbor (self-host), GitLab Registry, JFrog Artifactory EU edition	Germany, France	Fine-grained access control, multi-cloud support
API, Messaging & Payments	Tyntec (SMS/voice), Sinch, HERE Technologies (maps), Adyen	Germany, Netherlands	Local phone-number provisioning, GDPR data handling
Database & Data Services	Crunchy Data Postgres, MariaDB SkySQL, OVH DBaaS	Germany, France	EU-hosted clusters, enterprise support
AI/ML & Analytics	Aleph Alpha (Germany), Mindtech (UK/EU), KNIME	Germany, UK (GDPR), EU- partnered	Native compliance, explainable Al frameworks
Security & IAM	Auth0 EU-tenant, Keycloak (self-host), CyberArk (EU editions)	Ireland, Germany	Zero-trust, local data-protection enclaves
Collaboration & Productivity	Nextcloud (files), ONLYOFFICE (docs), Rocket.Chat	Germany, Switzerland	Fully on-prem/self-hostable, GDPR by design

Digitally Delivered Services Exports

trillion = 1000 000 000 000



World, 2005-2024



Big Data types

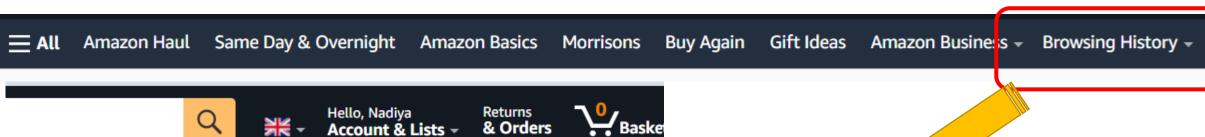
Data type	Source type	Examples	
	E-commerce logs	Purchases, cart abandonment, payment methods	
Transactional	Financial records	Invoices, subscriptions, refunds	
data	CRM systems	Customer interactions, support tickets	
	ERP systems	Inventory movements, order fulfillment	
	Source Type	Examples	
Behavioural	Web analytics	Page views, click-through rates, session duration	
data	Mobile app usage	Feature engagement, in-app purchases	
	Social media	Likes, shares, comments, sentiment analysis	
	GPS signals	Real-time location tracking	
Geospatial data	IP geolocation	Country, city, and network identification	
	Mobile sensors	Movement patterns, proximity data	
	Satellite imagery	Retail footfall, infrastructure mapping	

Dynamic bundling involves creating <u>personalised packages of products or services</u> based on users' preferences, purchase history and contextual signals.

Bundling strategy	Description	Example
Personalised bundles	Tailored packages based on user behaviour	Spotify offering music + podcast subscriptions
Contextual bundles	Bundles triggered by events or location	Travel sites offering hotel + flight + car rental
Behavioral bundles	Based on past purchases or browsing	Amazon recommending complementary products
Time-sensitive bundles	Limited-time offers to drive urgency	SaaS platforms offering bundled upgrades

- Data monetisation is the process of generating economic value from data assets.
- Firms increasingly treat data as a strategic resource that can be commercialised, rather than merely as a by-product of operations

Model	Description	Examples
Internal optimization	Using data to improve operations, reduce costs, and enhance decision-making	Predictive maintenance, demand forecasting
Product enhancement	Embedding data insights into services or features	Spotify's personalized playlists, Google Maps traffic layers
Data-as-a-service (DaaS)	Selling access to datasets or analytics via APIs	Nielsen audience data, AWS data exchange
Advertising monetization	Using behavioral data to target ads and measure performance	Meta Ads, Google AdSense
Partner ecosystems	Sharing data with third parties for joint value creation	Retail loyalty programs, FinTech integrations



October Who's shopping? Select a profile. Manage Profiles > **Your Lists** Your Account Alexa Shopping List Switch Accounts 0 items Sign Out Shopping List Your Account Gifts Your Orders Find a Gift Your Lists Create a List Wedding List Your Recommendations Baby Wishlist Recalls and Product Safety Alerts Discover Your Style Your seller account **Explore Showroom** Your Subscribe & Save Items n top Your Pets Memberships & Subscriptions Your Prime Membership Manage Your Content and

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 Depending on the marketplace, Browsing history might be hidden or impossible to be switched off

Document	Scope of regulation / main focus	Fundamental requirements	Impact on service providers
Digital	Applies to all intermediary	- Deadlines for removing illegal content	 The need to appoint a legal
Services Act	services (including code hosting,	and transparency of reporting	representative in the EU
(DSA)	package registries and CI/CD	 Risk management for systemic 	 Quarterly compliance audits by
	platforms) that have EU users	platforms (50 million+ users in the EU)	independent assessors
			 Stricter moderation and
			compensation processes for users
Digital Markets	Targets "gatekeepers" who have	- API for interaction between systems	- Lower risk of vendor lock-in for
Act (DMA)	a strong dependence on system	for messaging and data export	European teams
	infrastructure (e.g. large cloud	- No self-preferences for internal tools	 Mandatory openness of large
	service providers or repositories	- Provision of a mechanism for	foreign platforms operating in the
		transferring developer data and work	EU
		processes	
General Data	In terms of data transfer, third-	- Explicit consent or legitimate interest	 Migration of user- and project-
Protection	country providers must rely on	regarding developer metadata (logs,	related data to data centres located
Regulation	EU-approved mechanisms,	usage)	in the EU
(GDPR)	including Standard Contractual	 Data protection impact assessment 	 Greater complexity of contracts
	Clauses (SCCs) and adequacy	for high-risk processing	(standard contractual clauses,
	decisions.		Article 28 on data processors)

Document	Scope of regulation / main focus	Fundamental requirements	Impact on service providers
Data Governance Act & Data Act	encourages the creation of sectoral infrastructures for data exchange, for example in industrial production and healthcare.	Reuse of public data: public authorities must provide APIs on fair and non-discriminatory terms	 Imported analytics or ML services require transparent licences for data exchange Easier access to EU public datasets for European developers
Network and Information Systems (NIS2) Directive 2022/2555 & Cyber Resilience Act	extends cybersecurity obligations to a larger number of digital service providers, including cloud and hosting services.	Security requirements must be introduced at the design stage for hardware and software	 Mandatory incident reporting within 24 hours Regular security updates and vulnerability disclosures
Al Act (Artificial Intelligence Act)	artificial intelligence services are classified according to their risk level, ranging from minimal to unacceptable.	 Conformity assessment is required for high-risk artificial intelligence systems (e.g. code generation and automated testing tools) Transparency obligations include the requirement to indicate when a result has been generated by artificial intelligence 	 Imported artificial intelligence APIs must provide documentation on training data, bias reduction, and performance.
VAT and taxation of digital services	One-Stop Shop (OSS) simplifies VAT compliance for cross-border B2B and B2C digital supplies.		 Suppliers must register with the 'single window' (OSS) Automatic generation of invoices in accordance with the VAT regime in force in the EU